


ASH GROVE CEMENT COMPANY

Ash Grove Cement
100 Hwy 518
Clancy, MT 59634
June 9, 2009



WESTERN REGION
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Reference: ARO Testing

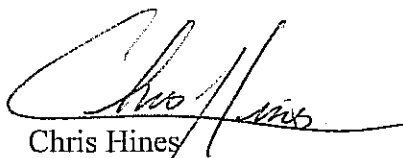
Alma Olsen came highly recommended within our organization, Ash Grove Cement, by other maintenance managers for welding training and repair work.

During a routine down day for our raw mill one of the maintenance men, identified a crack in an area of the mill that used to contain a division head. After further inspections many hair line cracks were identified around and near the bolt holes. I sent pictures to Alma which he reviewed and later scheduled a visit to magnetic particle and ultrasonic test the cracks to determine their severity. Through testing, Alma was able to write recommendations to repair the mill on our earliest downtime. The downtime was scheduled and Alma arrived onsite and worked with a local contractor, Northside Welding from Helena, MT. The repairs were completed during our allotted downtime as recommended and variances were recorded by Alma for future repairs or further testing.

Since 2006, the cracks that were repaired have not re-appeared. This is tribute to Alma's thoroughness not only in recommending the correct wire, procedures and welder settings on the machine, but also properly supervising the men that are making the welding repairs and insuring that they are following the procedures he has set forth. I have worked with many consultants in the past, but few have the combined capability to design, monitor and successfully implement the recommendations in the field.

We will continue to use ARO Testing in the future for all of our routine annual inspections, welding repairs, and training for our men.

Sincerely,



Chris Hines
Maintenance Manager
Ash Grove Cement-Montana